

Outsourcing. So ten minutes ago.

Outsourcing and shared services are radically changing to keep up with complexities in the market. It's no longer just about labor arbitrage or cost. Companies need global services providers to contribute to the enterprise as a whole. Strategically. That's where KPMG comes in. We're objective advisors who can help you establish a services delivery model that enables growth, agility, and competitive advantage. Across your organization. That's why the International Association of Outsourcing Professionals® ranked us #1 on its 2012 list of The World's Best Outsourcing Advisors. Which just goes to show—you need to be in this business for more than 10 minutes.

Find out more. Read our paper, *The Death of Outsourcing*, at kpmg.com/us/tenminutes.

KPMG

cutting through complexity



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